INDUS

Presentation of H1/Q2 2026 results

Bergisch Gladbach, 12 August 2026

Agenda

INDUS

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01

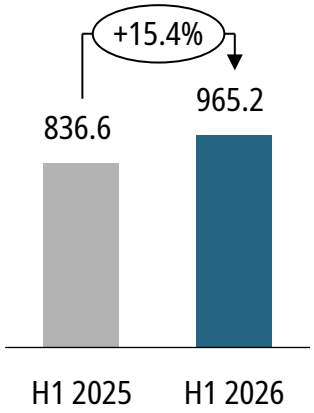
Business and Financial Performance H1/Q2 2026

Revenue growth across all three segments

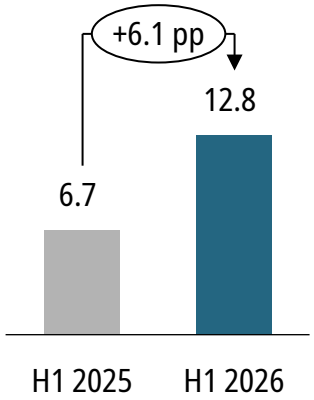
Financial highlights H1 2026

- Revenue increased 15.4% YoY to 965.2 EUR million
- Adjusted EBITA* more than doubled YoY to 123.5 EUR million
- Adjusted EBITA* margin: 12.8% (+6.1 pp YoY)
- Earnings per share: 2.49 EUR

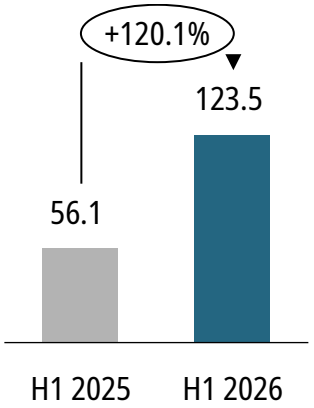
Revenue
(EUR million)



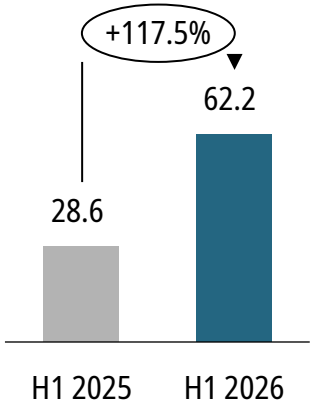
Adjusted EBITA* margin
(%)



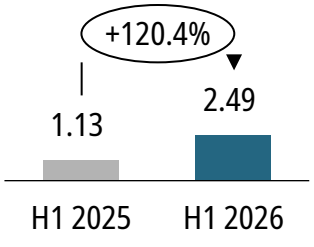
Adjusted EBITA*
(EUR million)



Earnings after taxes
(EUR million)



Earnings per share
(EUR)



* Adjusted EBITA is calculated from operating EBIT plus impairments and PPA amortization, less impairment loss reversals. Definition is applied throughout the presentation.

German economy proved resilient despite adverse conditions

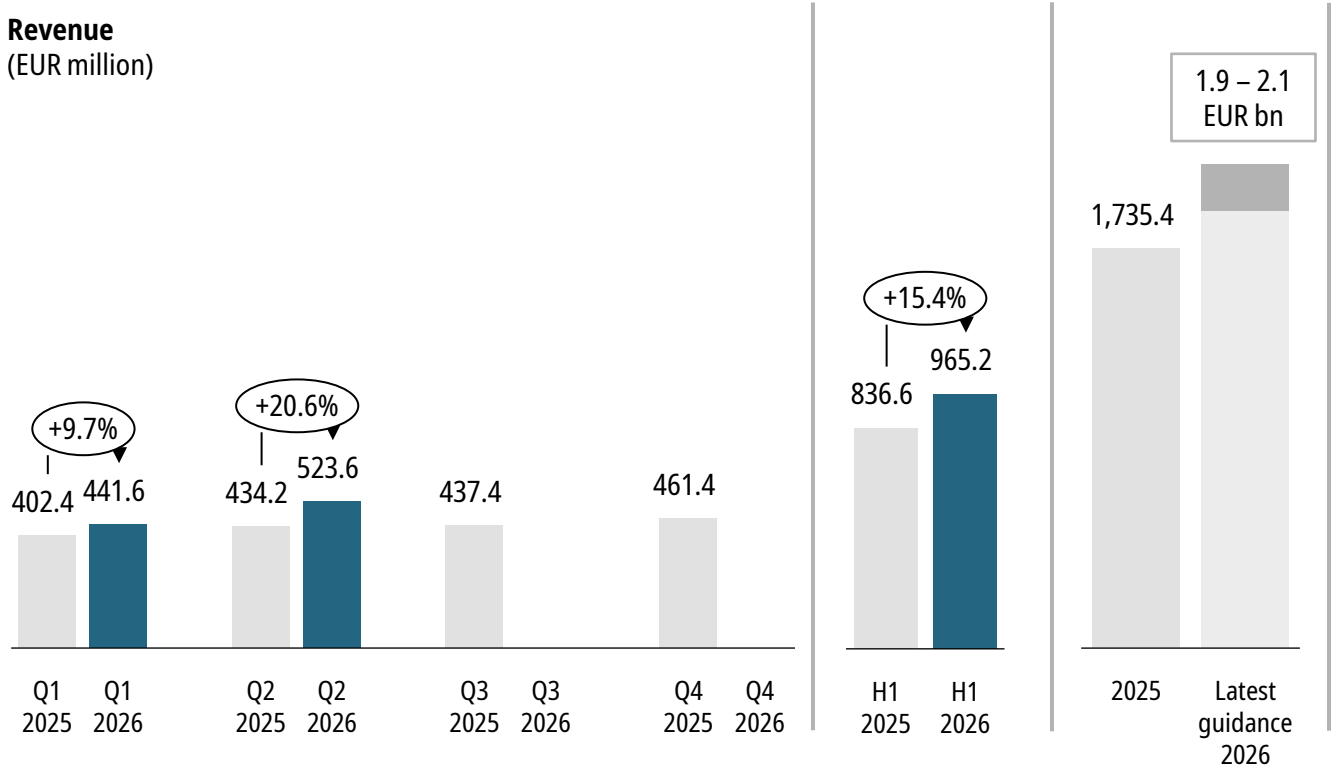
Economic conditions H1/Q2 2026

- German GDP rose in both Q1 (+0.4%) and Q2 (+0.2%) sequentially
- Inflationary pressures eased markedly in Q2, with inflation falling from 2.9% in April to 2.3% in June
- Production recovered slightly in real terms
- Exports rose by 0.9% MoM in April and May, driven by trade with the USA in particular
- Manufacturing revenue increased slightly in real terms, up 0.1% in April and expected +1.8% in May
- Incoming orders rose again in May (+1.9%), with the eurozone providing the strongest impetus (+11.2%); orders for capital goods increased by 2.2%
- Real order backlog was 1.7% higher MoM and 9.5% higher YoY in May 2026

Source: German Federal Statistical Office (Destatis)

Revenue significantly higher than previous year

Consolidated revenue H1/Q2 2026

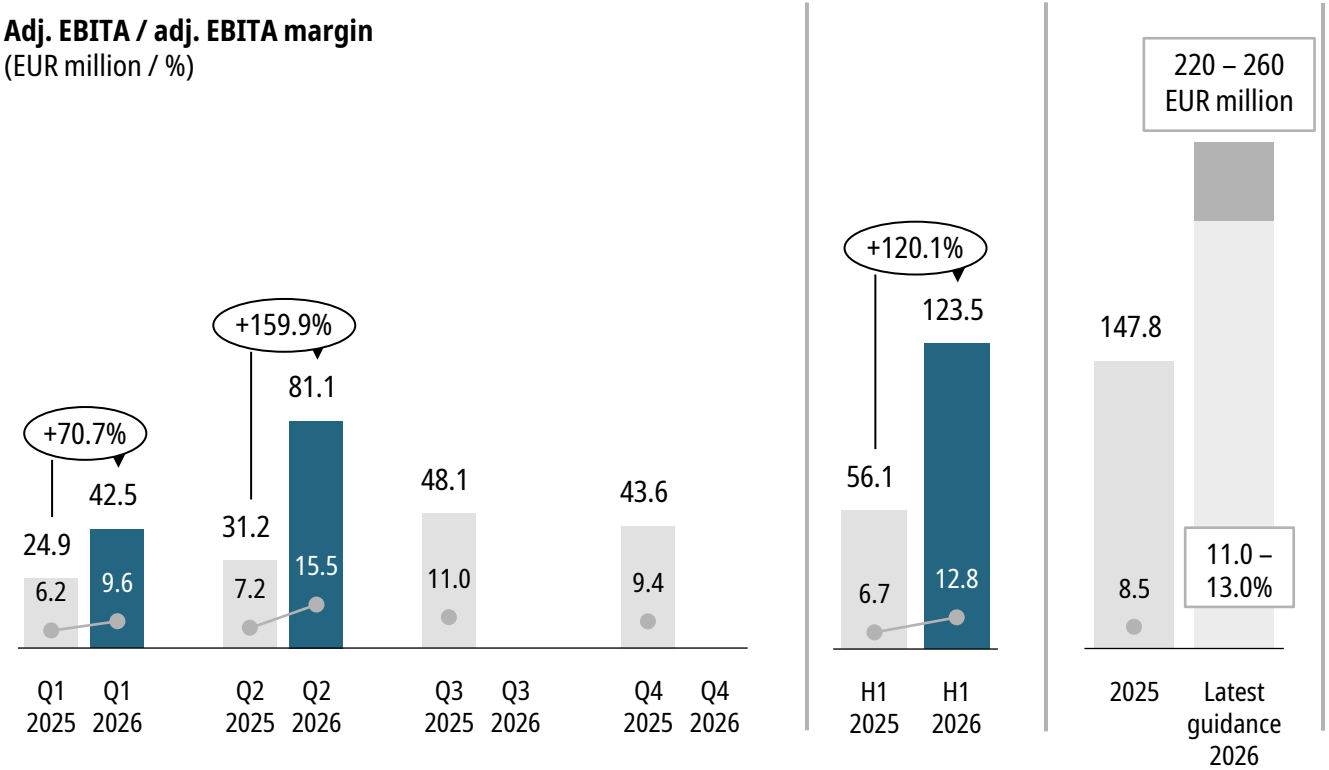


- Revenue increased in all three segments, reaching EUR 965.2 million (+15.4% YoY):
  - Organic: +13.3%, mainly driven by exceptional tungsten carbide price increases in the Materials Solutions segment
  - Inorganic: +2.1% attributable to acquisitions of PRO VIDEO, AMIRA in the current reporting period, and KETTLER, ELECTRO TRADING, METFAB, TRIGOSYS and SUNBELT in the same period last year

Group earnings more than doubled YoY

Consolidated earnings H1/Q2 2026, adjusted EBITA

Adj. EBITA / adj. EBITA margin
(EUR million / %)



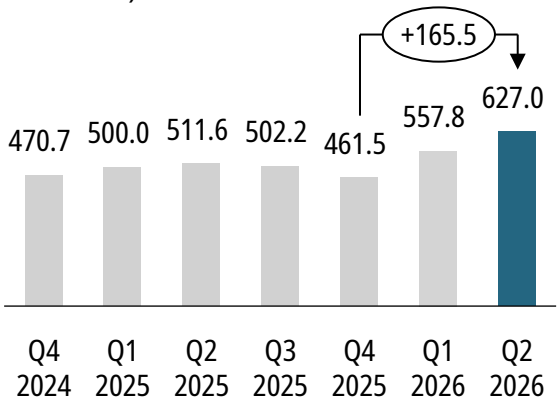
- Adj. EBITA up EUR 67.4 million amounting to EUR 123.5 million in H1 2026
- Adj. EBITA margin at 12.8% up 6.1 ppt. YoY
- Group EBIT totaled EUR 111.7 million (+EUR 66.3 million) in H1 2026; EBIT margin at 11.6% (vs. 5.4% in H1 2025)

Increase in working capital weighing on cash flow

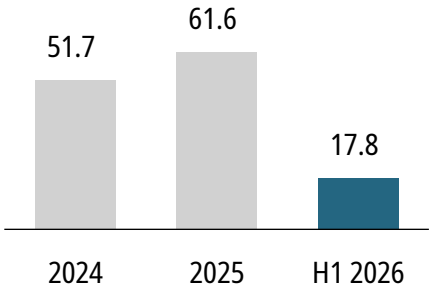
Working capital, CAPEX & investments

- Strong increase in working capital, driven by seasonal effects and, in particular, by the sharp increase in tungsten carbide costs
- Capex totaled EUR 17.8 million in H1 2026, a YoY decrease of EUR 4.4 million
- Cash outflow of EUR 16.6 million for acquisitions in PRO VIDEO and AMIRA

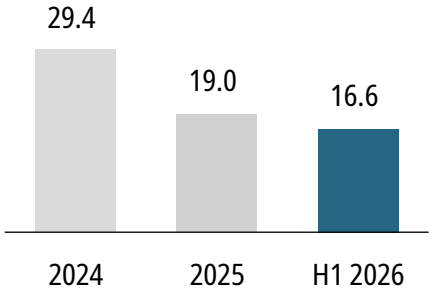
Working Capital
(EUR million)



CAPEX*
(EUR million)



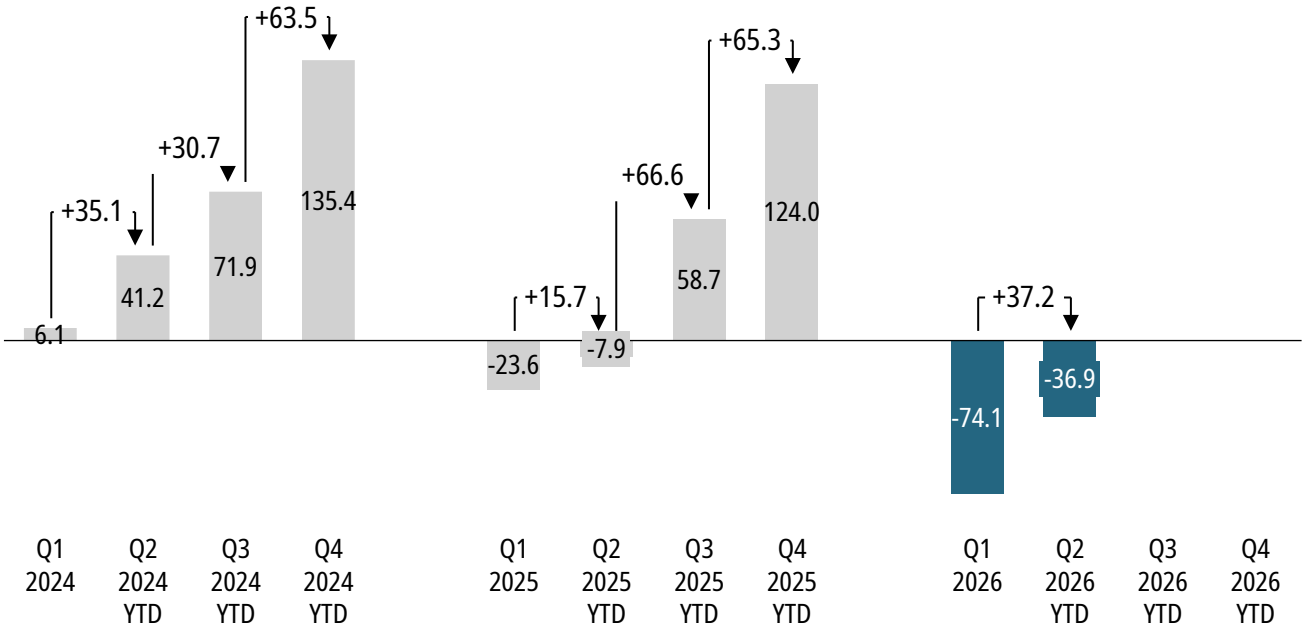
M&A cash outflow
(EUR million)



* Investments in property, plant and equipment, intangible assets, and financial investments

Free cash flow down in H1 YoY, but positive in Q2 2026

Free cash flow*



- Operating cash flow in H1 2026 was below the prior-year level, primarily due to a substantial working capital build-up, resulting in free cash flow of EUR -36.9 million
- Positive free cash flow of EUR 37.2 million in Q2 2026, up from EUR 15.7 million in Q2 2025
- Free cash flow guidance for 2026 reaffirmed at at least break-even

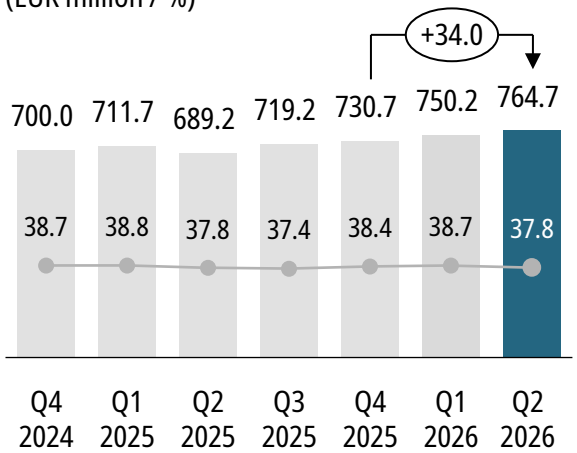
* Free cash flow is the sum of operating cash flow and cash flow from investing activities, adjusted for cash outflow for investments in shares of fully consolidated companies

Total assets increased, driven by higher working capital

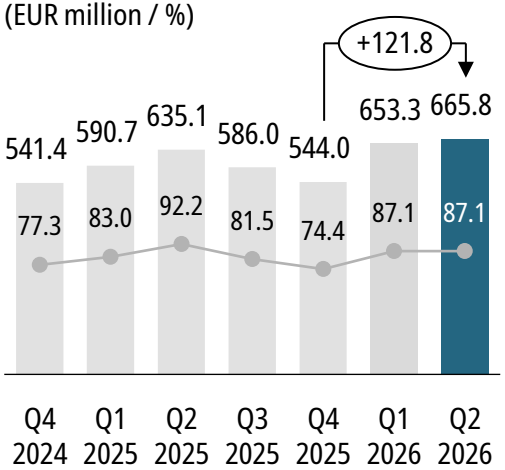
Consolidated statement of financial position

- Total assets increased by EUR 117.0 million, primarily attributable to higher working capital, partly offset by a reduction of cash and cash equivalents of EUR 93.6 million
- Equity increased by EUR 34.0 million to EUR 764.7 million as of H1 2026, including total comprehensive income of EUR 66.4 million and net of dividend payments of EUR 32.4 million
- Net financial liabilities increased by EUR 121.8 million, primarily resulting from reduction of cash and cash equivalents

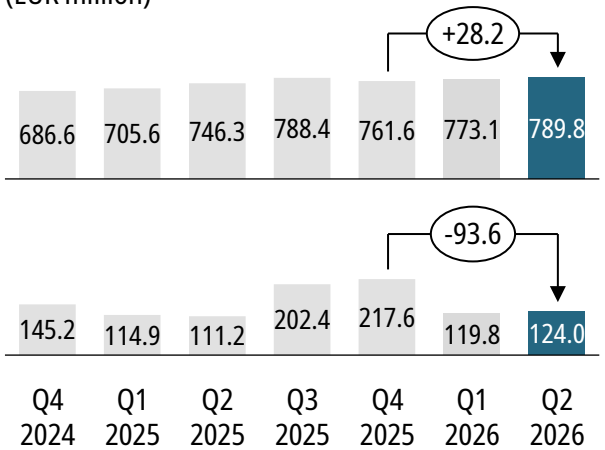
Equity / Equity Ratio
(EUR million / %)



Net Financial Liabilities / Gearing
(EUR million / %)



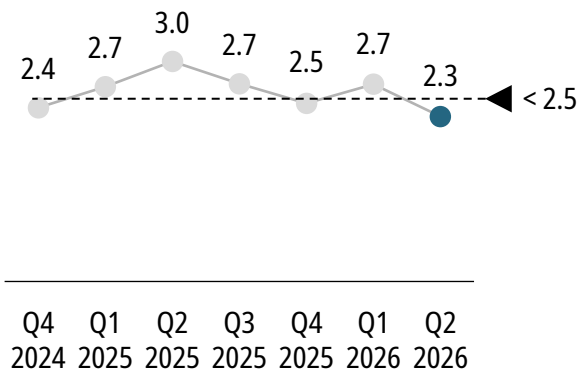
Total Financial Liabilities and Cash
(EUR million)



Financial strength upholds an investment-grade position

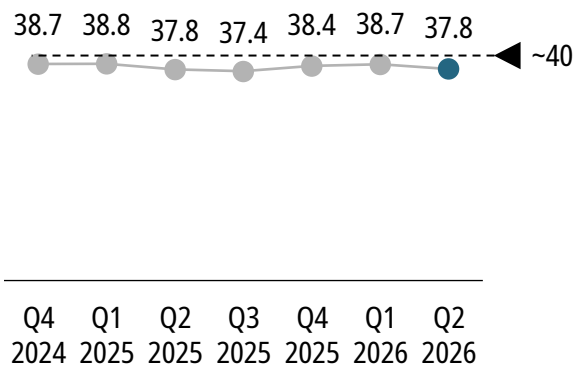
Investment-grade key indicators

Net debt / EBITDA
(EBITDA rolling 12 month)



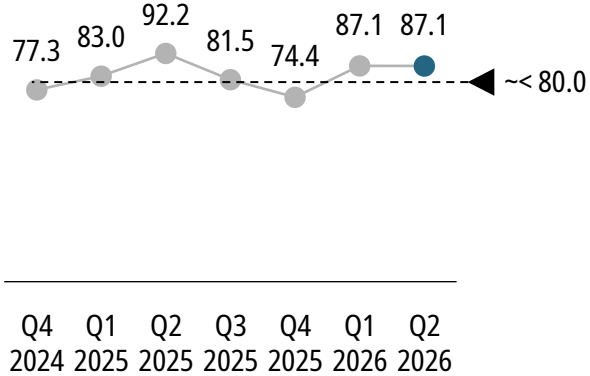
Net debt/EBITDA improved to 2.3x, due to significantly higher EBITDA (YoY)

Equity ratio (%)



Equity ratio slightly lower at 37.8%, reflecting higher total assets and the Q2 dividend distribution

Net debt / equity ratio (%)



Net debt/equity ratio remained stable, supported by equity growth

Balance as per end of quarter

Engineering

At a glance

- Automation & Assembly Technology
- Conveyor Technology
- Flow Technology
- Machine & Equipment Technology
- Measuring, Surveillance & Media Technology
- Process Technology

German engineering sector still lacking broad-based upturn

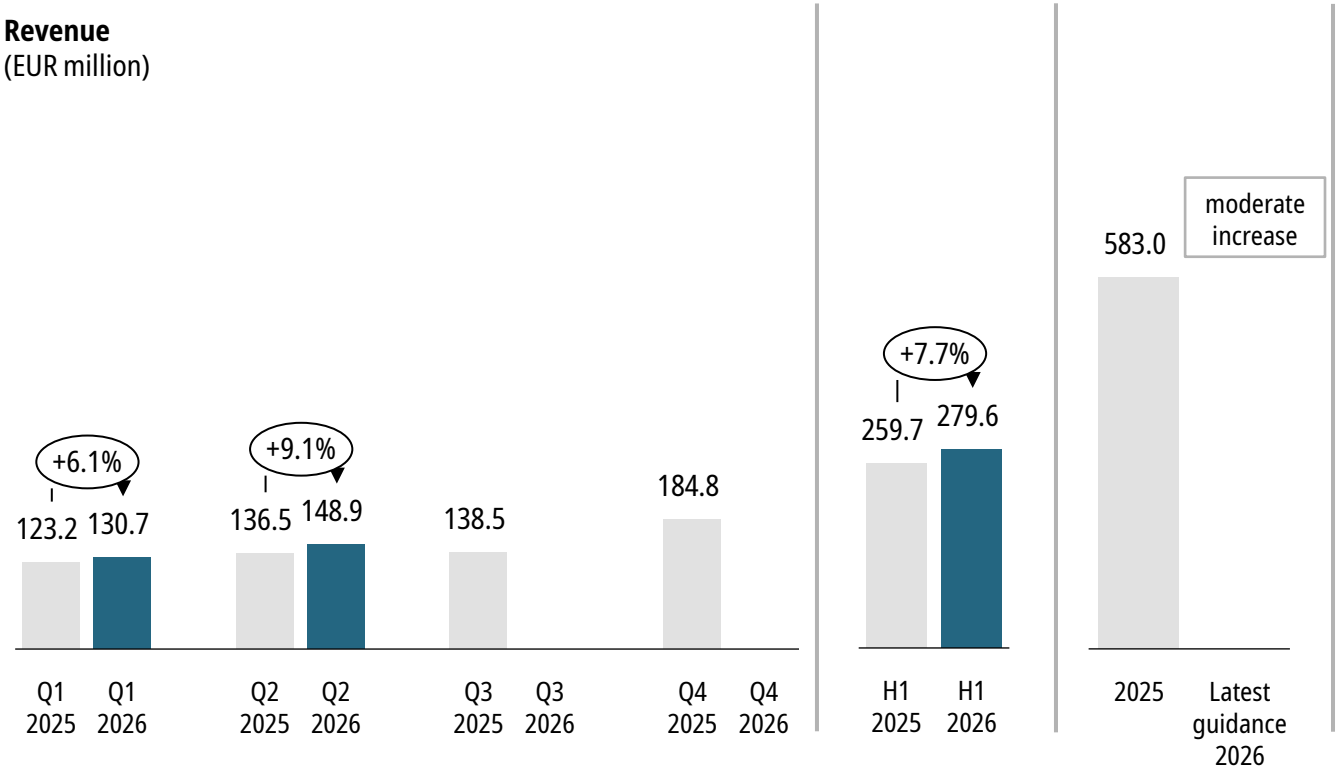
Engineering industrial environment

- Production fell by 2.6% in real terms between January and April
- Mixed picture within the sector, with individual sub-sectors such as machine tools and conveyor technology managing to increase price-adjusted new orders between January and May
- Robotics and automation remain under pressure
- Capacity utilization remained low overall, while there was still no noticeable uptick in incoming orders
- Domestic orders rose by 3% and foreign orders by 13% from March to May, though major orders acted as a one-off effect
- Real order backlog in mechanical engineering was up 3.3% MoM at the end of May

Source: ifo Institute, VDMA

Revenue up despite persistently challenging economic situation

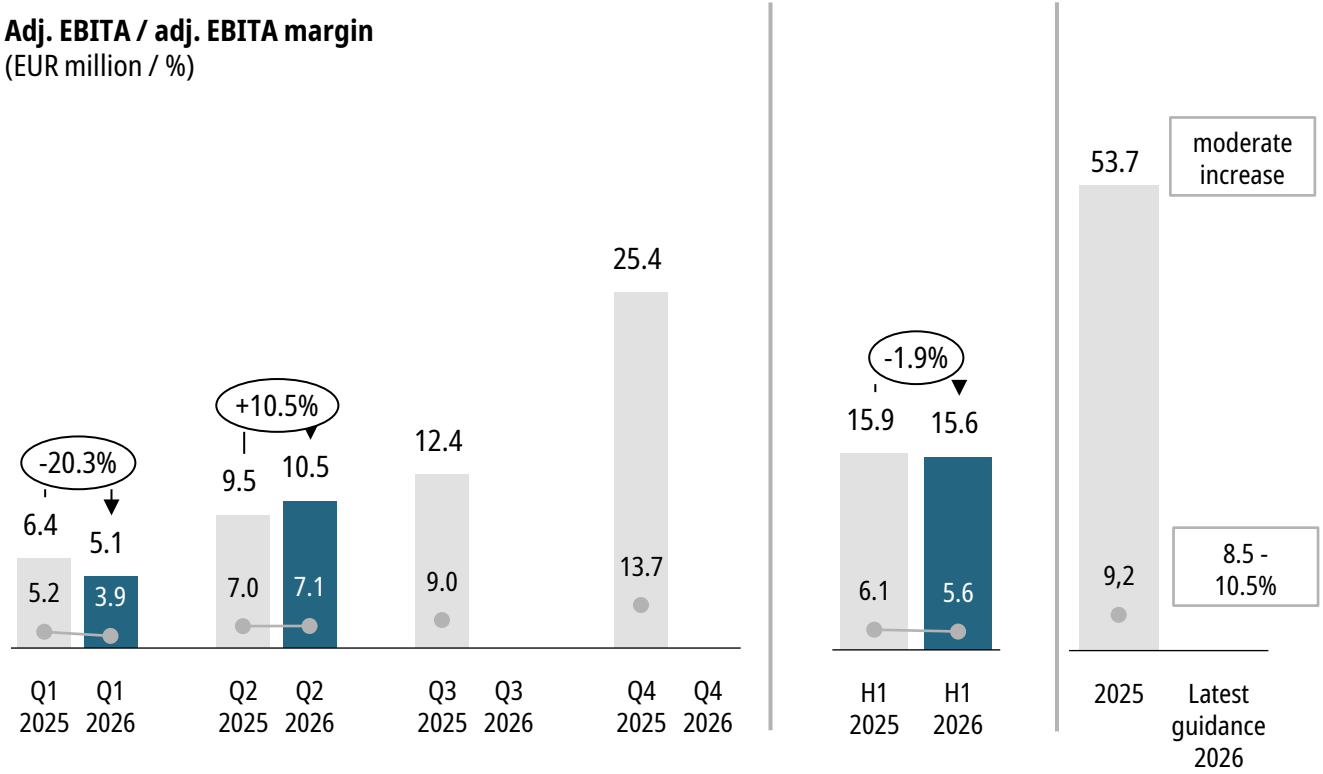
Engineering revenue H1/Q2 2026



- Revenue increased to EUR 279.6 million (+7.7% YoY) despite the persistently challenging economic environment
  - Inorganic growth: +4.7%
  - Organic growth: +3.0%
- Q2 revenue of EUR 148.9 million, 9.1% higher YoY, up EUR 18.2 million from Q1 2026
- Engineering segment guidance confirmed
  - Revenue: moderate increase

Sequential improvement in segment earnings

Engineering earnings H1/Q2 2026

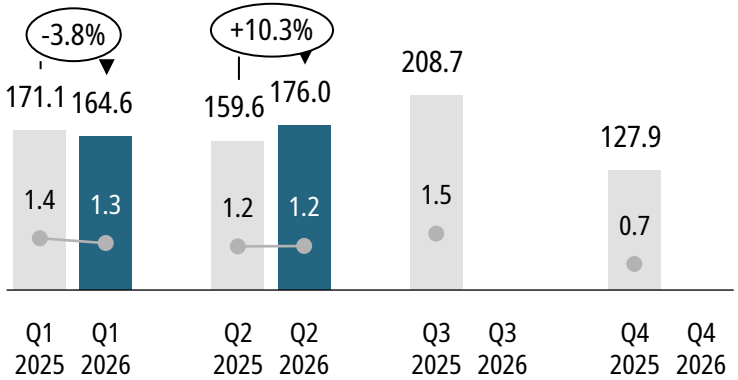


- Adjusted EBITA at EUR 15.6 million (vs. EUR 15.9 million in PY) in H1 2026 due to weaker Q1 2026
- Adjusted EBITA improved QoQ to EUR 10.5 million in Q2 2026, with the adjusted EBITA margin increasing to 7.1%
- Engineering segment guidance confirmed
  - Adj. EBITA: moderate increase
  - Adj. EBITA margin: 8.5-10.5%

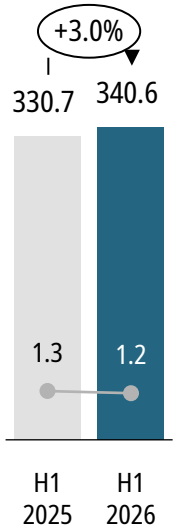
Business continues to pick up, order backlog reaches new high

Engineering order development H1/Q2 2026

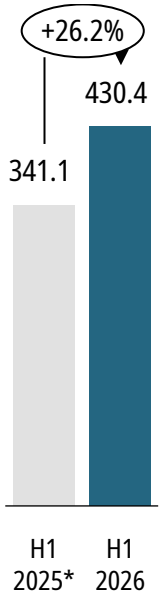
Incoming orders / Book-to-bill ratio
(EUR million) / (x) Ratio



Incoming orders
(EUR million)



Order backlog
(EUR million)



- Incoming orders amounted to EUR 340.6 million in H1 2026, up 3.0% YoY
- Incoming orders up 10.3% in Q2 YoY, also rose sequentially from Q1 2026
- Order backlog reached a new high of EUR 430.4 million as of June 30, 2026
- Book-to-bill ratio of 1.2 supports order and revenue visibility

* Prior period number adjusted

Infrastructure

At a glance

- Cable and Building Entries & Infrastructure
- Mobile HVAC Systems
- Civil Engineering & Concrete
- Building Components
- Air Conditioning & Ventilation Technology
- Construction Chemistry

Construction sector recovery remains subdued

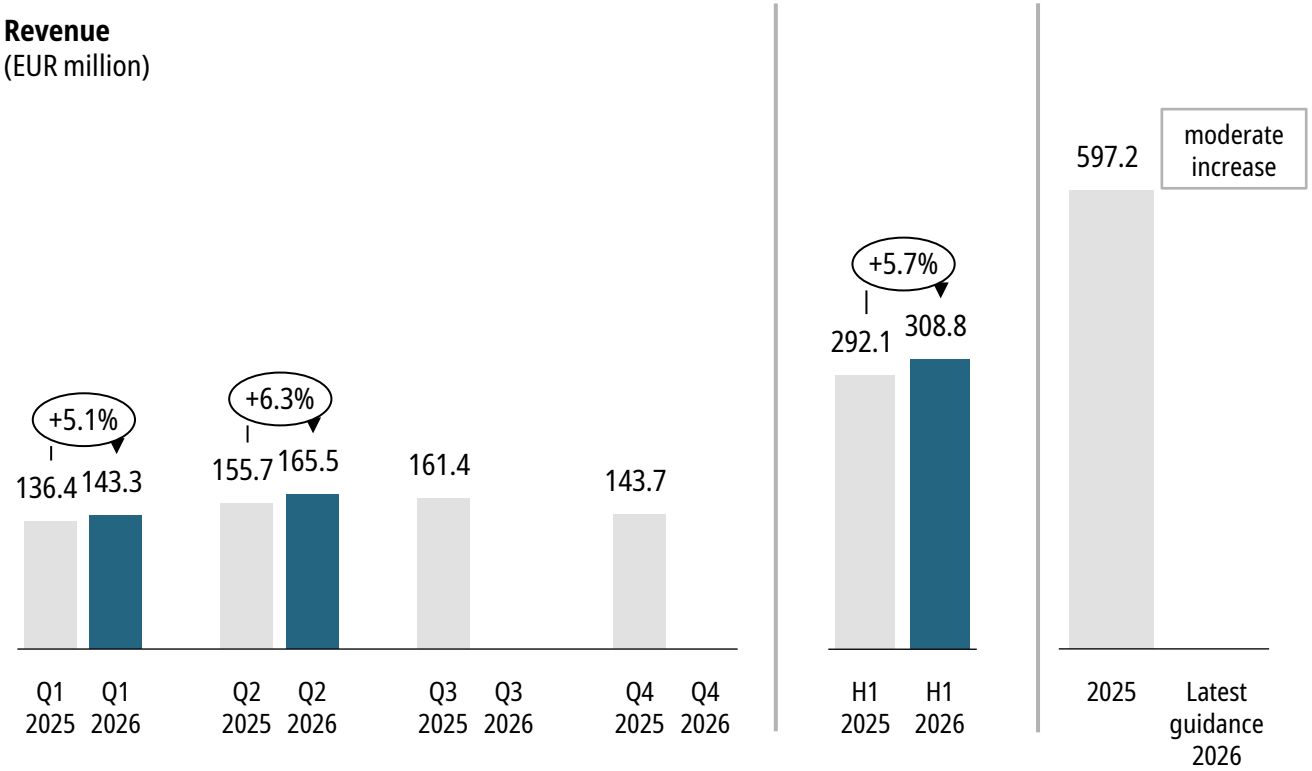
Infrastructure industrial environment

- Capacity utilization rebounded following a weather-related slump at the start of the year
- Real Production in the construction sector rose by 0.9% MoM in May
- Real revenue was down 2.6% on a cumulative basis from January to April and 2.1% lower in May
- Government's infrastructure package is not yet reflected in order books
- Incoming orders were roughly unchanged in April before increasing by 3.3% YoY in May
- Higher lending rates and rising material costs continue to hold back investments in house building
- Prices for new builds were up 5.0% YoY in May 2026

Source: German Federal Statistical Office (Destatis), ifo Institute, German Construction Federation (ZDB)

H1 Revenue up 5.7% YoY; seasonally stronger Q2

Infrastructure revenue H1/Q2 2026

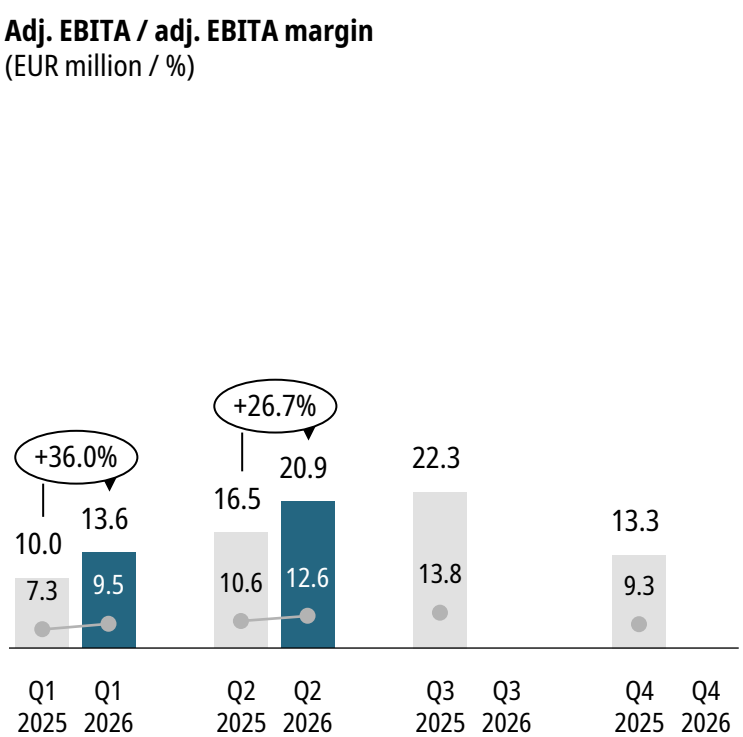


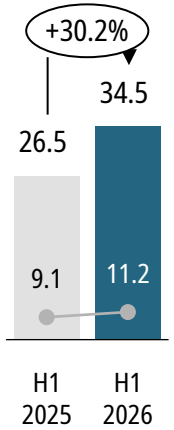
- H1 Revenue growth 5.7% YoY:
  - Organic: +3.9%
  - Inorganic: +1.8%
- Organic growth driven by recovery in building systems and increased demand for air-conditioning devices
- Inorganic revenue growth from acquisitions of KETTLER, ELECTRO TRADING and TRIGOSYS in the prior year
- Infrastructure segment guidance confirmed
  - Revenue: moderate increase

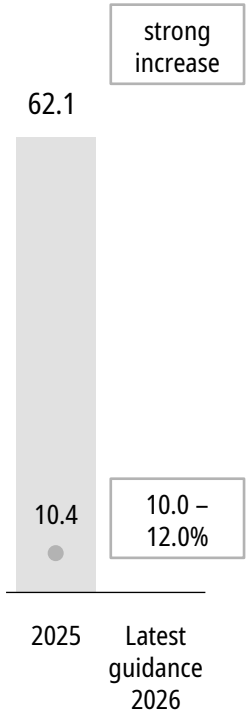
Q2 adjusted EBITA margin climbs to 12.6%

Infrastructure earnings H1/Q2 2026

Adj. EBITA / adj. EBITA margin
(EUR million / %)





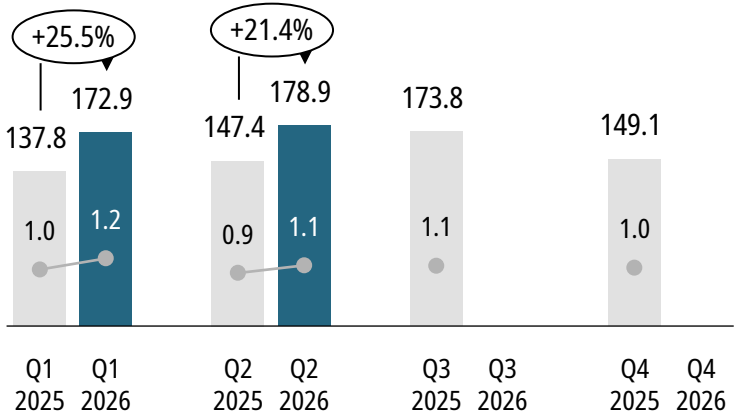


- H1 adj. EBITA up 30.2% to EUR 34.5 million
- Double-digit adj. EBITA margin in Q2 and H1 2026 driven by sustained demand and improved operational excellence
- Infrastructure segment guidance confirmed
  - Adj. EBITA: strong increase
  - Adj. EBITA margin: 10.0-12.0%

Strong order intake with book-to-bill ratio of 1.1

Infrastructure order development H1/Q2 2026

Incoming orders / Book-to-bill ratio
(EUR million) / (x) Ratio



Incoming orders
(EUR million)

Order backlog
(EUR million)

- Incoming orders rose by EUR 66.6 million (+23.4%) to EUR 351.8 million in H1 2026
- Q2 incoming orders up 21.4% YoY and higher QoQ
- Order backlog reached EUR 184.1 million as of June 30, 2026, the highest level in two years
- Book-to-bill ratio of 1.1 supports revenue conversion

* Prior period number adjusted

Materials Solutions

At a glance

BETEK

BILSTEIN SIEKERMANN

DESSAUER SCHALTSCHRÄNKE

mikrop

SIMON

planetroll the driving power

HAKAMA IN CASE IT MATTERS

ofa bamberg

mewesta

VULKAN INOX BLAST MEDIA

Raguse MEDIZINISCHE PRODUKTE

RÜBSAMEN Metalldrückerei • Umformtechnik

Rolko

- Carbide Tools & Wear-Resistant Solutions
- Components & Assembly Solutions
- Surface & Enclosure Solutions
- Medical & Rehabilitation Solutions
- New Materials & Process Technologies

Materials processing industry remains under pressure

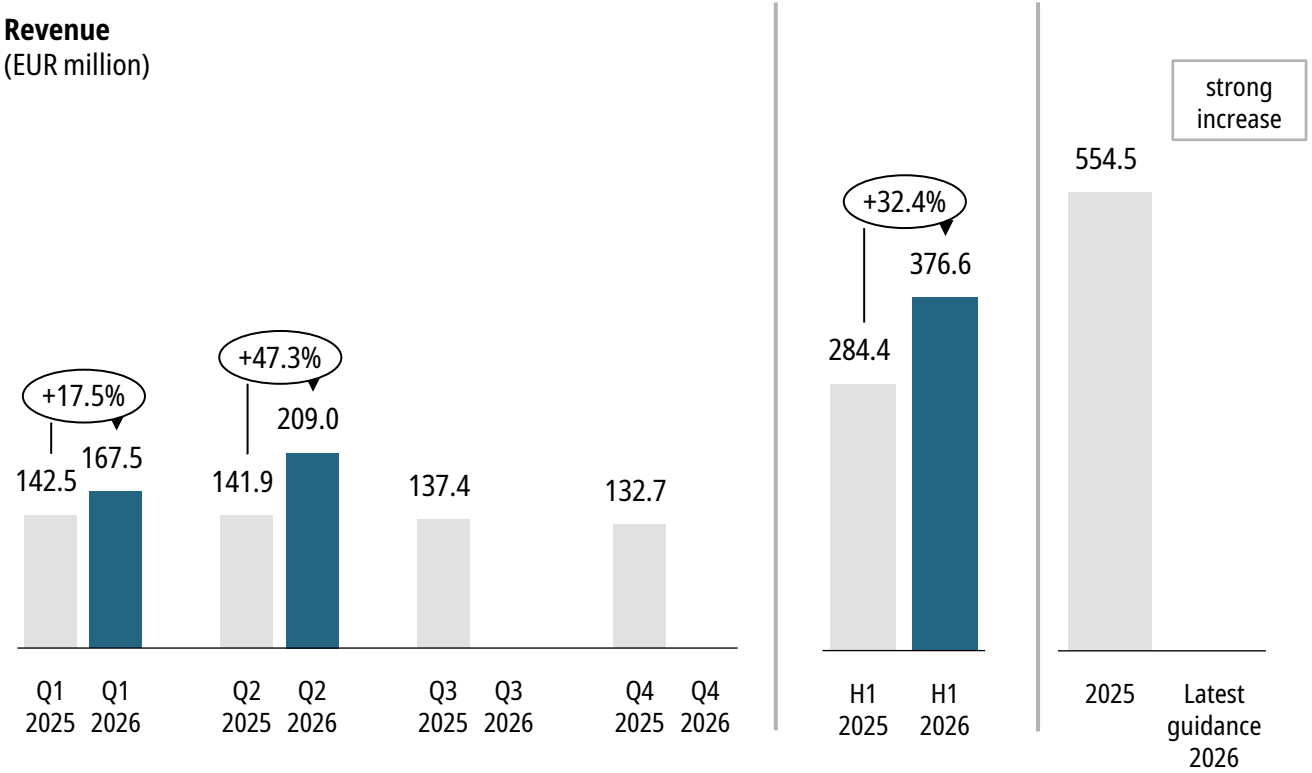
Materials Solutions industrial environment

- Metals sector remained in recession in 2026
- Real Production among German metalworking and electronics firms fell by 2.6% YoY in the first five months
- Real revenue was roughly unchanged from the previous year, rising by 0.5% due to the settlement of major orders
- Incoming orders grew by 4.4% in real terms between January and May, mainly driven by one-off effect of major orders from the defense sector
- Capacity utilization remained weak in the second quarter
- Metal production and processing companies remain extremely pessimistic about their current business situation
- Sentiment improved slightly since June
- Construction equipment segment continued its tentative upturn in 2026, but pace of recovery steadily weakening

Source: ifo Institute, VDMA, Gesamtmetall

Significantly higher revenue

Materials Solutions revenue H1/Q2 2026

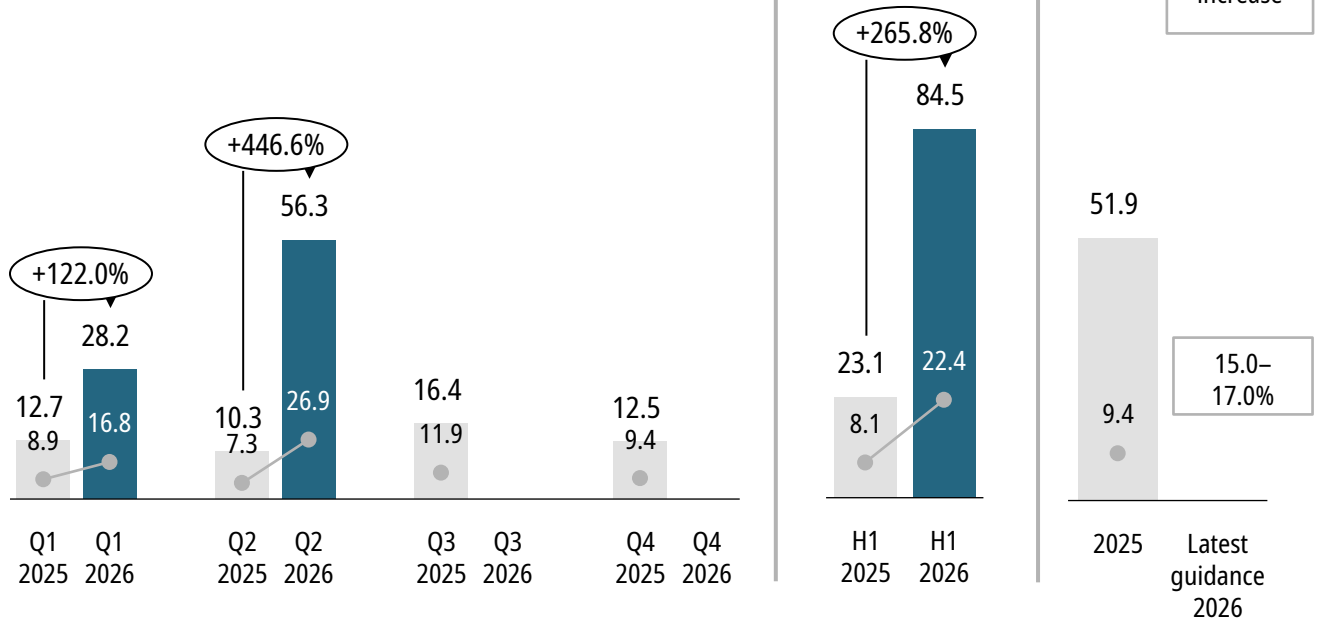


- Revenue grew by 32.4% to EUR 376.6 million in H1 2026, driven predominantly by tungsten carbide price effects, while higher sales volumes also contributed to growth
- Revenue and earnings performance in H1 2026 also benefited from contributions across the segment
- Materials Solutions segment guidance confirmed
  - Revenue: strong increase

High margin supported by maintained delivery capacity

Materials Solutions earnings H1/Q2 2026

Adj. EBITA / adj. EBITA margin
(EUR million / %)

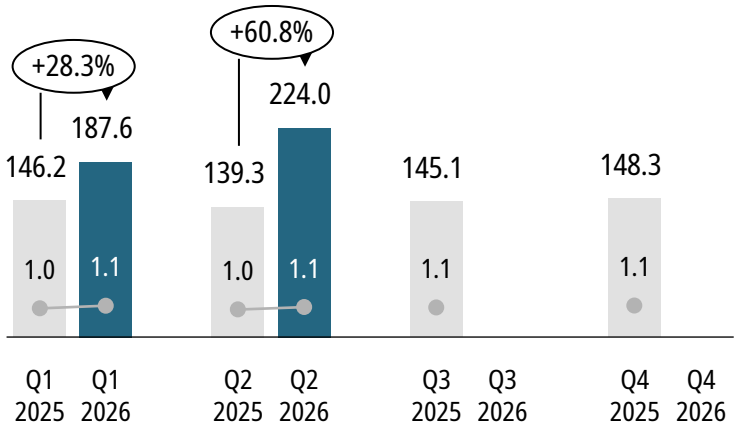


- Adj. EBITA rose significantly in Q2 2026, driving adj. EBITA margins above 20% in Q2 and H1 2026
- Maintained delivery capacity, enabling additional high-margin orders, market share gains and a stronger market position
- Materials Solutions segment guidance raised
  - Adj. EBITA: very strong increase (before: strong increase)
  - Adj. EBITA margin: 15.0-17.0% (before: 8-0-10.0%)

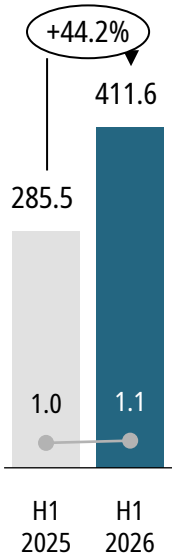
Sequential order growth with book-to-bill ratio of 1.1

Materials Solutions order development H1/Q2 2026

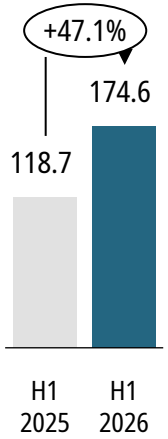
Incoming orders / Book-to-bill ratio
(EUR million) / (x) Ratio



Incoming orders
(EUR million)



Order backlog
(EUR million)



- Both incoming orders and the order backlog were higher than in any previous quarter, primarily due to price effects
- Incoming orders amounted to EUR 411.6 million (+44.2%) in H1 2026 while order backlog rose to EUR 174.6 million (+47.1%)
- Book-to-bill ratio of 1.1 supports future revenue conversion

02

Outlook and Guidance

Guidance for the Group

in EUR million	Actual 2025	Guidance – April 30, 2026	Latest guidance – July 29, 2026
INDUS Group			
Revenue	EUR 1.74 billion	EUR 1.85 to 2.05 billion	EUR 1.90 to 2.10 billion
Adjusted EBITA	EUR 147.8 million	EUR 160 to 190 million	EUR 220 to 260 million
Adjusted EBITA margin	8.5%	8.0% to 10.0%	11.0% to 13.0%
Free Cash Flow	EUR 124.0 million	At least at break-even	At least at break-even

Segment guidance

in EUR million	Actual 2025	Guidance – April 30, 2026	Latest guidance – July 29, 2026
Engineering			
Revenue	EUR 583.0 million	Moderate increase	Moderate increase
Adjusted EBITA	EUR 53.7 million	Moderate increase	Moderate increase
Adjusted EBITA margin	9.2%	8.5% to 10.5%	8.5% to 10.5%
Infrastructure			
Revenue	EUR 597.2 million	Moderate increase	Moderate increase
Adjusted EBITA	EUR 62.1 million	Strong increase	Strong increase
Adjusted EBITA margin	10.4%	10.0% to 12.0%	10.0% to 12.0%
Materials Solutions			
Revenue	EUR 554.5 million	Strong increase	Strong increase
Adjusted EBITA	EUR 51.9 million	Strong increase	Very strong increase
Adjusted EBITA margin	9.4%	8.0% to 10.0%	15.0% to 17.0%

03

Update EMPOWERING MITTELSTAND

EMPOWERING MITTELSTAND

Investing around EUR 500m in acquisitions until 2030

International growth organically and through M&A

Formation of technology fields Innovation, AI and digitalization

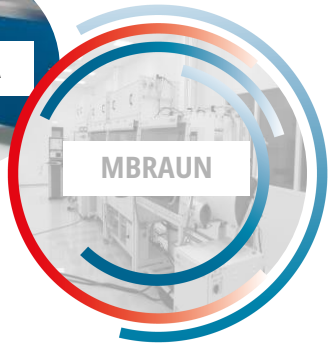
Sound financial structure and sufficient liquidity secured for further growth
Free cash flow and additional debt capital with Net debt / EBITDA ~2.5x (no capital increase)

Acquisitions: Active pipeline with more to come

EMPOWERING MITTELSTAND

January 2026
Closing

February 2026
Initial consolidation



April 2026
Closing

May 2026
Initial consolidation

June 2026
Acquisition of further 4% stake*

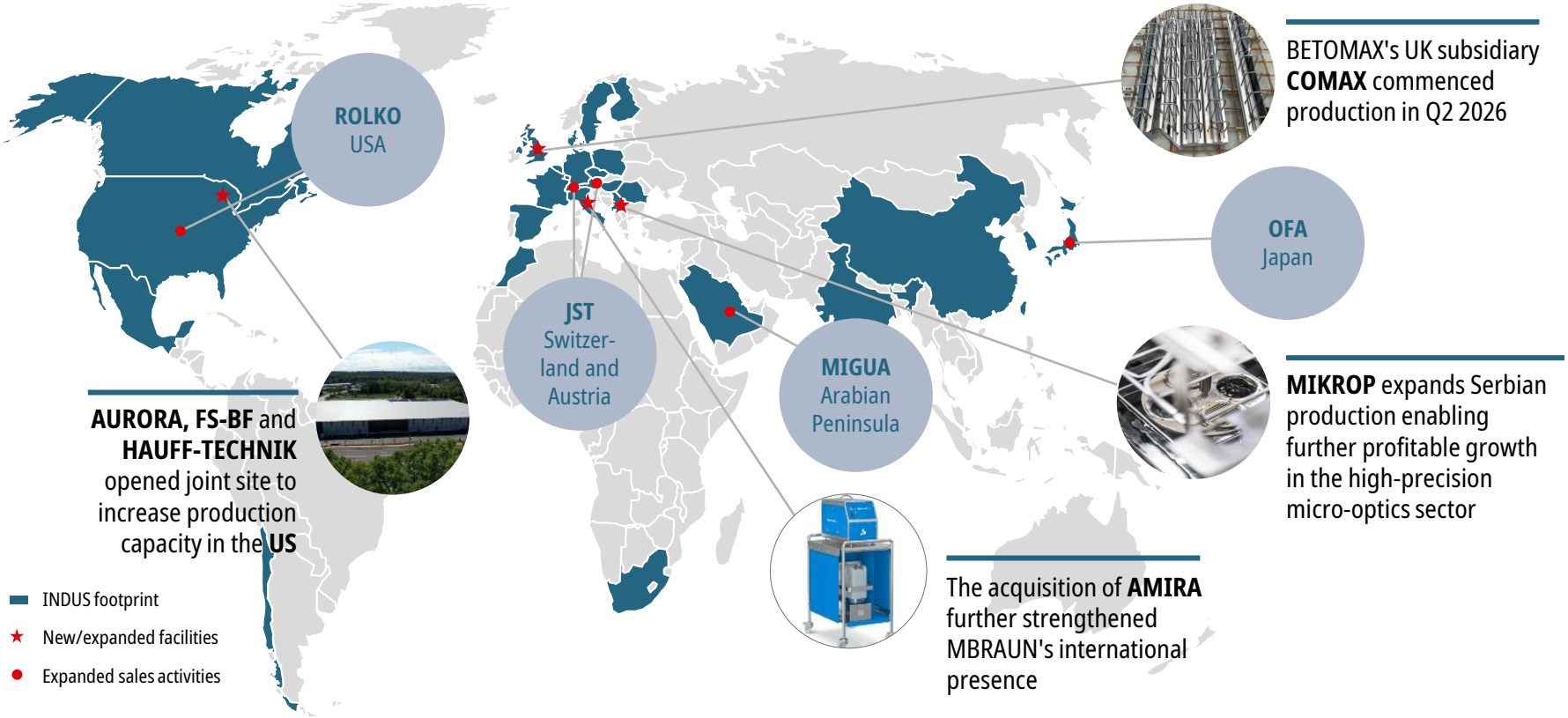
June 2026
Acquisition of the remaining 25% stake*

* Accounted as repayment of contingent purchase price liabilities

Internationalization: Global expansion in production & sales

EMPOWERING MITTELSTAND

INDUS



BETOMAX's UK subsidiary **COMAX** commenced production in Q2 2026

AURORA, FS-BF and **HAUFF-TECHNIK** opened joint site to increase production capacity in the **US**

MIKROP expands Serbian production enabling further profitable growth in the high-precision micro-optics sector

The acquisition of **AMIRA** further strengthened MBRAUN's international presence

Engineering competence: Excellence through holding support

EMPOWERING MITTELSTAND

INDUS

Advanced Flow Technologies (AFT) was formed by combining HORNGROUP, GSR & related brands, to further strengthen technology expertise and global reach

6 AI sprints and
3 Innovation sprints

14 ongoing projects with INDUS Innovation Development Bank

Innovation, AI and digitalization

3 further portfolio companies engaged with **Venture Clienting**
2 Proof of Concept projects completed

INDUS Innovation Community
in-person meeting in June with **21** participants from portfolio companies

63 Lean Managers qualified in **7** trainings

Support for **6 ERP** projects

Operational Excellence

Support for **9 efficiency** projects

12 Status checks

20 participants to best-practice exchange on **Targeting Foreign Markets**

Market Excellence

1 Sales Leadership seminar with **12** participants

6 ongoing development and implementation projects

04

Appendix

Appendix

Segment and Group overview by quarter

INDUS Group (in EUR million)	Q1 2023	Q2 2023	Q3 2023	Q4 2023	2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024	2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	2025	Q1 2026	Q2 2026
Revenue with external third parties	450.8	453.3	459.7	438.6	1,802.4	410.1	429.0	443.1	439.6	1,721.8	402.4	434.2	437.4	461.4	1,735.4	441.6	523.6
EBITDA	66.1	62.0	72.6	57.5	258.1	48.5	59.7	61.3	56.6	226.1	42.5	49.0	66.9	63.2	221.6	61.3	101.4
in % of revenue	14.7	13.7	15.7	13.1	14.3	11.8	13.9	13.8	12.9	13.1	10.6	11.3	15.3	13.7	12.8	13.9	19.4
Depreciation and amortization	-21.3	-21.9	-40.5	-24.9	-108.5	-21.8	-22.3	-29.5	-25.8	-99.4	-22.9	-23.2	-23.6	-24.9	-94.6	-25.3	-25.7
of which PPA depreciation/amortization	-4.7	-4.9	-5.1	-4.5	-19.2	-4.8	-5.0	-5.2	-5.3	-20.3	-5.3	-5.4	-4.8	-5.3	-20.8	-5.4	-5.4
of which impairments	0.0	0.0	-17.6	-1.7	-19.3	0.0	0.0	-6.7	0.0	-6.7	0.0	0.0	-1.4	0.0	-1.4	-1.1	0.0
of which reversal of impairments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.4	0.0	1.4	0.0	0.0
Adjusted EBITA	49.5	45.0	54.8	38.8	188.1	31.5	42.4	43.7	36.1	153.7	24.9	31.2	48.1	43.6	147.8	42.5	81.1
in % of revenue	11.0	9.9	11.9	8.9	10.4	7.7	9.9	9.9	8.2	8.9	6.2	7.2	11.0	9.4	8.5	9.6	15.5
EBIT	44.8	40.1	32.1	32.6	149.6	26.7	37.4	31.8	30.8	126.7	19.6	25.8	43.3	38.3	127.0	36.0	75.7
in % of revenue	9.9	8.8	7.0	7.4	8.3	6.5	8.7	7.2	7.0	7.4	4.9	5.9	9.9	8.3	7.3	8.2	14.5

Appendix

Segment and Group overview by quarter

ENGINEERING (in EUR million)	Q1 2023	Q2 2023	Q3 2023	Q4 2023	2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024	2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	2025	Q1 2026	Q2 2026
Revenue with external third parties	142.1	138.6	153.4	165.5	599.6	129.4	136.7	152.5	178.1	596.7	123.2	136.5	138.5	184.8	583.0	130.7	148.9
EBITDA	23.4	18.4	26.5	26.2	94.5	15.3	14.7	22.2	28.0	80.2	11.8	14.9	19.3	32.1	78.1	11.5	16.2
in % of revenue	16.5	13.3	17.3	15.8	15.8	11.8	10.8	14.6	15.7	13.4	9.6	10.9	13.9	17.4	13.4	8.8	10.9
Depreciation and amortization	-7.8	-8.1	-12.7	-8.9	-37.5	-8.0	-8.2	-8.5	-9.8	-34.5	-8.6	-8.6	-8.1	-9.8	-35.1	-9.8	-8.9
of which PPA depreciation/amortization	-2.9	-2.9	-2.8	-2.8	-11.4	-2.9	-2.9	-3.1	-3.1	-12.0	-3.2	-3.2	-2.6	-3.1	-12.1	-3.1	-3.2
of which impairments	0.0	0.0	-4.8	-0.3	-5.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-0.3	-0.0
of which reversal of impairments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.4	0.0	1.4	0.0	0.0
Adjusted EBITA	18.5	13.2	21.4	20.4	73.5	10.2	9.4	16.8	21.3	57.7	6.4	9.5	12.4	25.4	53.7	5.1	10.5
in % of revenue	13.0	9.5	13.9	12.3	12.3	7.9	6.9	11.0	12.0	9.7	5.2	7.0	9.0	13.7	9.2	3.9	7.1
EBIT	15.6	10.3	13.8	17.3	57.0	7.3	6.5	13.7	18.2	45.7	3.2	6.3	11.2	22.3	43.0	1.7	7.3
in % of revenue	11.0	7.4	9.0	10.5	9.5	5.6	4.8	9.0	10.2	7.6	2.6	4.6	8.1	12.1	7.4	1.3	4.9

Appendix

Segment and Group overview by quarter

INFRASTRUCTURE (in EUR million)	Q1 2023	Q2 2023	Q3 2023	Q4 2023	2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024	2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025	2025	Q1 2026	Q2 2026
Revenue with external third parties	141.5	149.8	153.4	137.5	582.2	131.9	144.9	148.4	134.3	559.5	136.4	155.7	161.4	143.7	597.2	143.3	165.5
EBITDA	16.8	20.9	25.8	19.5	83.0	17.9	25.1	26.0	17.0	86.0	15.6	22.2	28.0	19.3	85.1	19.6	26.9
in % of revenue	11.9	14.0	16.8	14.2	14.3	13.6	17.3	17.5	12.7	15.4	11.4	14.3	17.3	13.4	14.2	13.7	16.3
Depreciation and amortization	-6.2	-6.5	-14.0	-7.1	-33.7	-6.5	-6.8	-12.2	-8.2	-33.7	-7.2	-7.4	-8.8	-7.9	-31.3	-7.8	-7.8
of which PPA depreciation/amortization	-1.2	-1.3	-1.3	-1.2	-5.0	-1.4	-1.5	-1.5	1.7	-6.1	-1.6	-1.7	-1.7	-1.9	-6.9	-1.8	-1.8
of which impairments	0.0	0.0	-7.5	0.0	-7.5	0.0	0.0	-5.2	0.0	-5.2	0.0	0.0	-1.4	0.0	-1.4	0.0	0.0
Adjusted EBITA	11.9	15.7	20.6	13.6	61.8	12.8	19.8	20.5	10.5	63.6	10.0	16.5	22.3	13.3	62.1	13.6	20.9
in % of revenue	8.4	10.5	13.4	9.9	10.6	9.7	13.7	13.8	7.8	11.4	7.3	10.6	13.8	9.3	10.4	9.5	12.6
EBIT	10.7	14.4	11.8	12.4	49.3	11.4	18.3	13.8	8.8	52.3	8.4	14.8	19.2	11.4	53.8	11.8	19.1
in % of revenue	7.6	9.6	7.7	9.0	8.5	8.6	12.6	9.3	6.6	9.3	6.2	9.5	11.9	7.9	9.0	8.2	11.5

Appendix

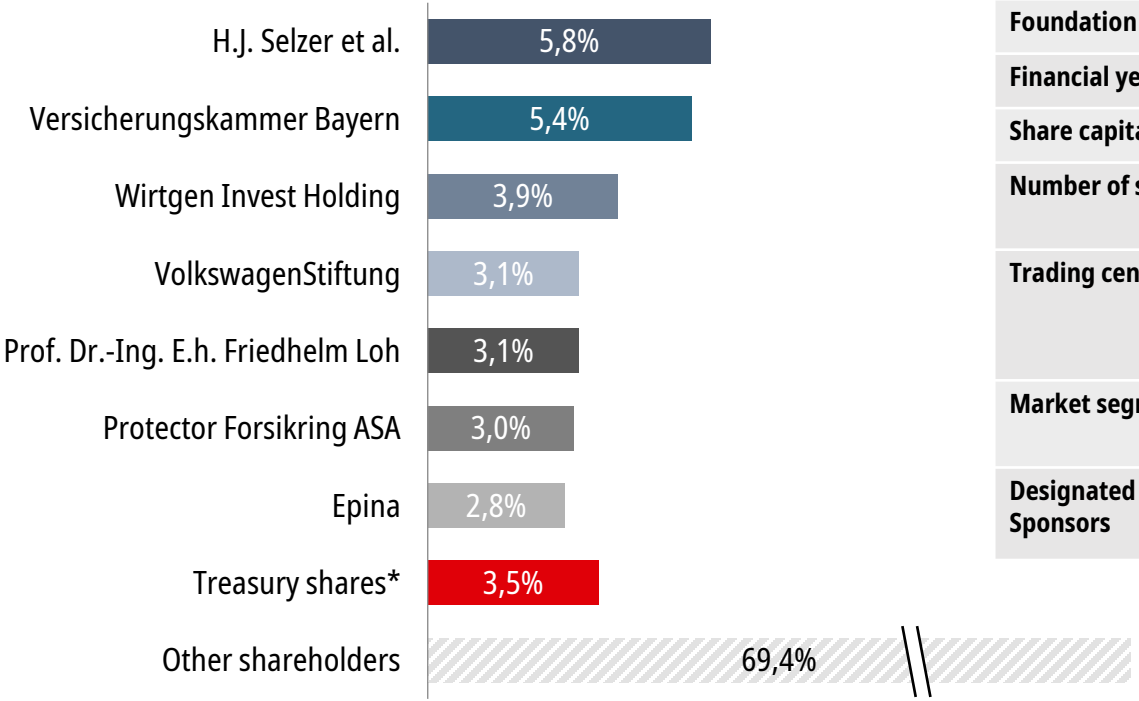
Segment and Group overview by quarter

MATERIALS SOLUTIONS (in EUR million)	**Q1 2023**	**Q2 2023**	**Q3 2023**	**Q4 2023**	**2023**	**Q1 2024**	**Q2 2024**	**Q3 2024**	**Q4 2024**	**2024**	**Q1 2025**	**Q2 2025**	**Q3 2025**	**Q4 2025**	**2025**	**Q1 2026**	**Q2 2026**
Revenue with external third parties	166.8	164.7	152.8	135.6	619.9	148.6	147.2	142.0	127.0	564.8	142.5	141.9	137.4	132.7	554.5	167.5	209.0
EBITDA	27.2	25.1	26.0	15.4	93.7	18.8	23.0	19.0	15.4	76.2	19.0	16.7	22.5	18.5	76.7	34.4	62.4
in % of revenue	16.3	15.2	17.0	11.4	15.1	12.7	15.6	13.4	12.1	13.5	13.3	11.8	16.4	13.9	13.8	20.5	29.9
Depreciation and amortization	-7.1	-7.1	-13.5	-8.7	-36.4	-7.0	-7.0	-8.6	-7.5	-30.1	-6.8	-6.9	-6.5	-6.4	-26.6	-7.4	-6.5
of which PPA depreciation/amortization	-0.7	-0.7	-0.9	-0.4	-2.7	-0.6	-0.6	-0.6	-0.5	-2.3	-0.5	-0.5	-0.4	-0.4	-1.8	-0.4	-0.4
of which impairments	0.0	0.0	-5.3	-1.4	-6.7	0.0	0.0	-1.5	0.0	-1.5	0.0	0.0	0.0	0.0	0.0	-0.8	0.0
Adjusted EBITA	20.8	18.7	18.7	8.5	66.7	12.4	16.6	12.6	8.3	49.9	12.7	10.3	16.4	12.5	51.9	28.2	56.3
in % of revenue	12.5	11.4	12.2	6.3	10.8	8.3	11.3	8.9	6.5	8.8	8.9	7.3	11.6	9.4	9.4	16.8	26.9
EBIT	20.1	18.0	12.5	6.7	57.3	11.8	16.0	10.5	7.8	46.1	12.2	9.8	16.0	12.1	50.1	27.0	55.9
in % of revenue	12.1	10.9	8.2	4.9	9.2	7.9	10.9	7.4	6.1	8.2	8.6	6.9	11.6	9.1	9.0	16.1	26.7

Anchor shareholders support the company's long-term course

Current shareholder structure

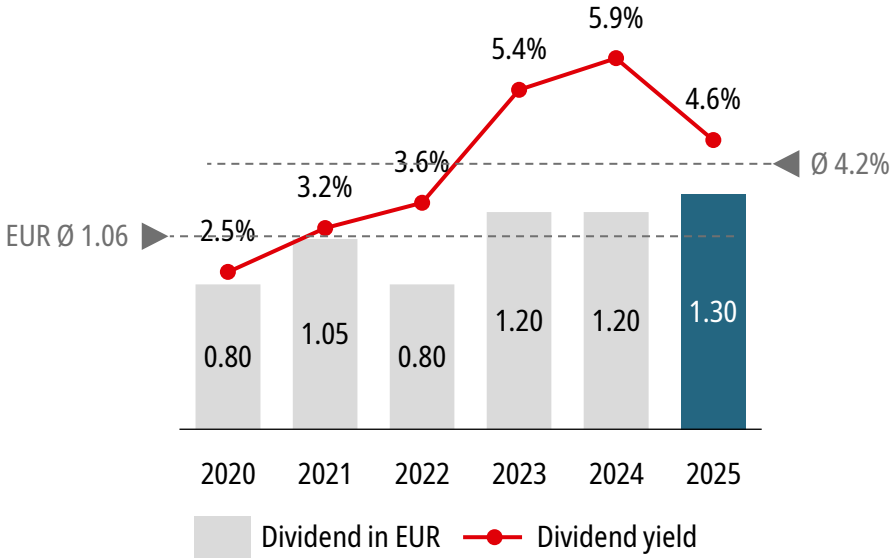
Shareholder Structure as of July 09, 2026 (%)

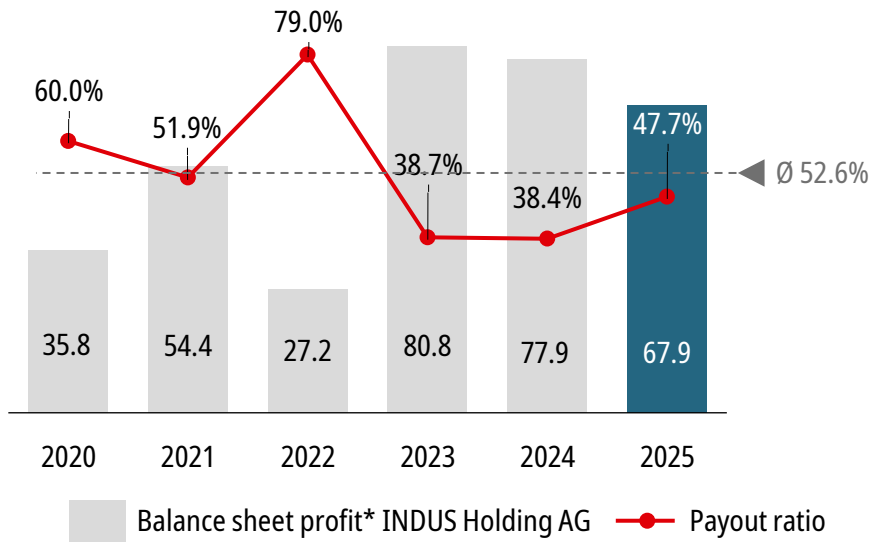


WKN/ISIN	620010 / EN 000 620 010 8
Foundation / IPO	1989 / 1995
Financial year	January 01 to December 31
Share capital	EUR 69.9 million
Number of shares	25,800,000 no-par value bearer shares
Trading centres	XETRA, Düsseldorf, Frankfurt (regulated market); Berlin, Hamburg, Hanover, Munich, Stuttgart
Market segment / Index	Prime Standard / SDAX
Designated Sponsors	ICF BANK AG, ODDO BHF

* The 904,441 shares repurchased by the company are not entitled to vote or receive dividends

Attractive and sustainable dividend policy





Regular participation of shareholders in business success

At least 50% of profits retained to strengthen the company

Up to 50% of earnings distributed

* Balance sheet profit in EUR million

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